



2025 BUDGET

OUR VISION

Our Vision Statement:

People our core, innovation our strength, community our intention.

Our Mission Statement:

Embracing change to create an enhanced quality of life by engaging our citizens in building a vibrant community.

Our Values:

Adaptability

Integrity

Inclusivity

Teamwork

Vibrancy

GOVERNANCE & ACCOUNTABILITY

Governance

The Town of Vegreville is governed by an elected Town Council comprised of a Mayor and six Councilors. Through the Chief Administrative Officer, this group provides governance and leadership to Town Administration. The Mayor and Councilors are members in a number of Committees and Boards that address specific topics.

Each Councilor is elected on an “at large” basis, meaning that Councilors are not elected on a geographic basis or in a ward. Each Councilor is available to any citizen who wishes to discuss an issue.

The Vegreville Town Council is responsible for setting the short and long-term strategic plans for the Town, providing executive leadership, setting public policy, adopting new codes and bylaws, approving the Town’s annual budget, entering agreements, and making planning and development decisions.

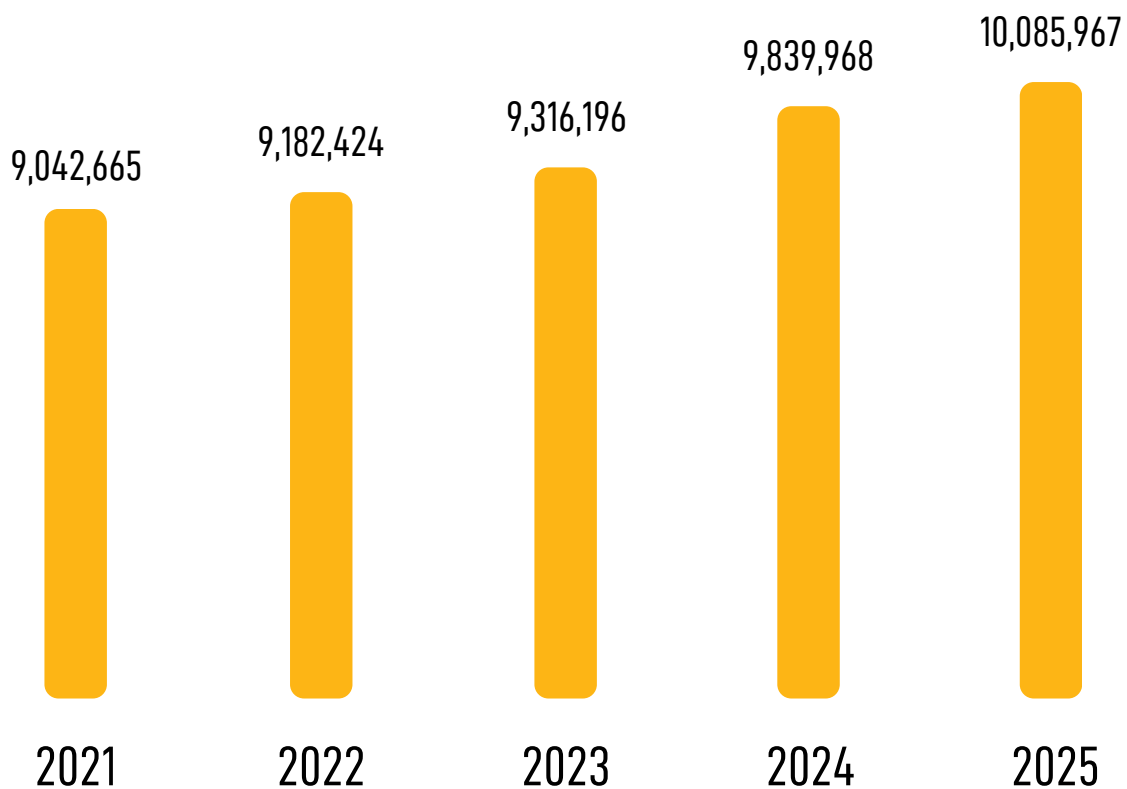
Accountability

The creation of the three-year operating and five-year capital plans are key components of the Town’s accountability cycle and play key roles in ensuring the Town’s long-term sustainability. They represent the Town’s overall plan for identifying services and capital additions and allocating appropriate resources to fund them.

BUDGET SUMMARY

Management and staff have spent a significant amount of time preparing detailed work plans and budgets to ensure the efficient operation of the Town and the responsible utilization of taxes collected from ratepayers.

Five Year Summary of Net Municipal Tax Revenue



BUDGET SUMMARY

The following key items are included in the 2025 Operating Budget:

- 2.5% increase in net municipal taxes equating to \$245,999. As a reminder a 2.5% increase in net municipal taxes collected does not directly correlate to a 2.5% increase in mill rate or tax bills to citizens. The Town has seen growth again in 2024 and in 2023 a 5% tax increase correlated with reduced mill rates for citizens compared to the year prior, meaning the Town saw more than 5% growth in 2024. The 2.5% tax increase is aimed at capturing the growth with new developments added to our taxation pool rather than increasing taxes to the average citizen.
- In the operating budget is a 2.5% Cost of Living Adjustment (COLA). In the prior year council opted to take over 100% of the cost of benefits at a cost comparable to a 2% COLA. This year a 3% COLA has been presented to council as a starting point at a cost of approximately \$85,000 per 1%. The average consumer price index for 2024 in Alberta is currently sitting at 2.97%. At the beginning of the year the increases were 4.2% and 3.5% and they have leveled out at 2.0% in August and September.

Council has approved funding for the following organizations:

Vegreville Transportation Services Society	\$22,000
Prairie Tails Animal Rescue Society	\$20,000
Vegreville Centennial Library	\$256,000
TOTAL:	\$298,000

The funding for the Vegreville Transportation Society, and Prairie Tails Animal Rescue Society are direct transfers to those organizations.

The funding for the Vegreville Centennial Library is by way of funding its net operating budget, such that its revenues and expenditures are included in the revenue and expenditures of the Town's operating budget.

COUNCIL

**CHIEF
ADMINISTRATIVE
OFFICER**

**CORPORATE
SERVICES**

FINANCE
DEPARTMENT

LIBRARY
LIASION

**LEGISLATIVE
SERVICES**

IP&D

PLANNING &
DEVELOPMENT

PUBLIC
WORKS

MUNICIPAL
SERVICES

UTILITIES

**PARKS,
RECREATION,
& FACILITIES**

**FAMILY &
COMMUNITY
SUPPORT
SERVICES**

**COMMUNITY
ENGAGEMENT
& ECONOMIC
DEVELOPMENT**

TOURISM

COMMUNITY
ENGAGEMENT

**PROTECTIVE
SERVICES**

MUNICIPAL
ENFORCEMENT

FIRE
SERVICES
& OHS

RCMP
LIASION

CONSOLIDATED	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
Property Taxes	12,059,516	12,062,564	12,293,895	12,293,895	12,293,895
Less requisitions	(1,711,820)	(2,222,596)	(2,207,928)	(2,207,928)	(2,207,928)
Net Municipal Taxes	10,347,696	9,839,968	10,085,967	10,085,967	10,085,967
User fees and sales of goods and services	3,698,369	4,244,574	4,642,638	4,702,509	4,755,531
Government Transfers	909,959	1,707,518	1,571,458	1,544,339	1,494,664
Investment Income	277,701	200,000	200,000	200,000	200,000
Franchise fees	1,071,333	1,449,316	1,463,439	1,463,439	1,463,439
Fines, Licenses, Permits and Penalties	282,449	235,000	256,000	256,000	256,000
Other income	478,720	792,813	956,187	930,256	891,779
Total Revenue	17,066,226	18,469,189	19,175,689	19,182,510	19,147,380
Expenditures					
Employee Benefits	1,312,666	1,783,400	1,838,248	1,882,348	1,884,377
Salaries & Wages	5,536,902	6,789,905	7,051,940	7,159,296	7,262,927
Total Staff Costs	6,849,568	8,573,306	8,890,188	9,041,643	9,147,303
Bank charges and interest	33,840	28,000	29,800	29,800	29,800
Contracted Services	2,586,694	3,229,380	3,699,498	3,208,181	3,027,501
Materials, Goods, Supplies and Utilities	3,130,196	3,859,197	3,966,832	3,915,629	3,880,038
Purchases From Other Governments	485,928	1,457,829	1,508,664	1,539,738	1,539,738
Interest on long-term debt	199,250	314,881	294,584	273,642	253,834
Transfers to local Boards and Agencies	79,766	85,766	109,223	100,639	100,639
Other transactions	8,224	101,800	51,750	26,700	26,700
Total Operational Costs	6,523,897	9,076,853	9,660,351	9,094,329	8,858,251
Total Expenditures	13,373,465	17,650,159	18,550,539	18,135,973	18,005,554
Net Revenue Over Expenditures	3,692,761	819,030	625,150	1,046,537	1,141,826
Net InterFund Transfers					
Debt Repayment	(506,047)	(665,215)	(685,508)	(678,636)	(506,867)
Transfer to Reserves	(948,840)	(665,000)	(480,000)	(750,000)	(750,000)
Transfers from Reserves	162,435	680,410	1,182,783	1,630,099	590,041
Capital from Operations	(196,215)	(168,700)	(641,642)	(1,248,000)	(475,000)
Total Interfund Transfers	(1,488,667)	(818,505)	(624,367)	(1,046,537)	(1,141,826)
Net Surplus (Deficit) before Amortization	2,204,094	525	783	0	(0)
Amortization	(2,081,707)	(3,345,252)	(3,326,066)	(3,326,066)	(3,279,755)
Surplus (Deficit) for the year	122,387	(3,344,727)	(3,325,283)	(3,326,066)	(3,279,755)

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GENERAL	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
Net Property Taxes	10,347,696	9,839,968	10,085,967	10,085,967	10,085,967
Government Transfers	-	-	-	-	-
Investment Income	277,701	200,000	200,000	200,000	200,000
Franchise fees	1,071,333	1,449,316	1,463,439	1,463,439	1,463,439
Fines, Licenses, Permits and Penalties	139,643	100,000	120,000	120,000	120,000
Total Revenue	11,836,373	11,589,284	11,869,406	11,869,406	11,869,406
Net InterFund Transfers					
Transfer to Reserves	-	(179,000)	-	-	-
Transfers from Reserves	-	-	-	1,104,099.00	530,041.00
Total Interfund Transfers	-	179,000	-	1,104,099	530,041
Net Surplus (Deficit)	11,836,373	11,410,284	11,869,406	12,973,505	12,399,447

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	2024	2024	2025	2026	2027
COUNCIL	Actual*	Budget	Budget	Budget	Budget
REVENUE					
Miscellaneous Income	250	-	-	-	-
EXPENDITURES					
Remuneration	302,182	388,775	395,475	395,475	395,475
Travel expenses	14,546	25,800	34,230	36,544	35,780
Memberships and Conference Fees	7,601	12,350	12,700	12,700	12,700
Council Administration	13,810	16,077	18,446	20,446	30,946
Professional Development	4,375	11,000	22,100	21,500	14,000
Total Operational Costs	40,332	65,227	87,476	91,190	93,426
Total Expenditures	342,514	454,002	482,951	486,665	488,901
Net of Revenue Over Expenditures	(342,264)	(454,002)	(482,951)	(486,665)	(488,901)
Net Interfund Transfers					
Transfers to Reserves	-	-	-	-	-
Transfers from Reserves	-	41,700	-	-	-
Total Interfund Transfers	-	41,700	-	-	-
Net Surplus (Deficit)	(342,264)	(412,302)	(482,951)	(486,665)	(488,901)

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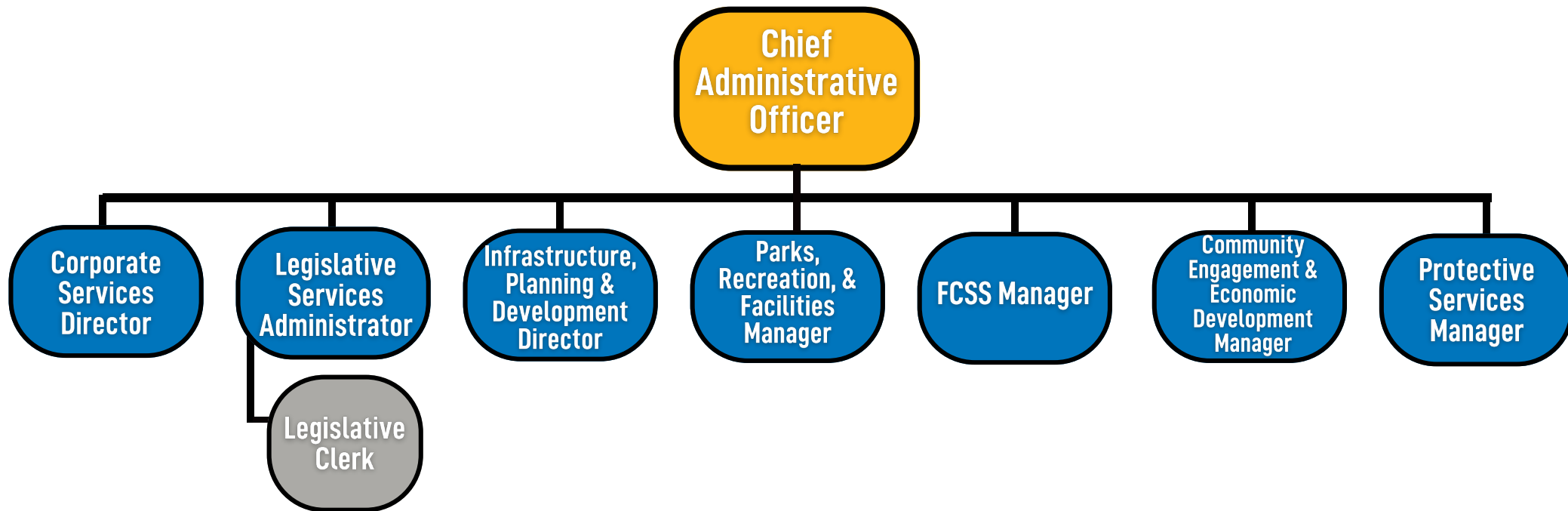
	2024	2024	2025	2026	2027
COMMUNITY SERVICES ADMIN	Actual*	Budget	Budget	Budget	Budget
Revenue					
Government Transfers	6,000	4,000	4,000	4,000	4,000
Other income	-	-	-	-	-
Total Revenue	6,000	4,000	4,000	4,000	4,000
Expenditures					
Employee Benefits	-	-	-	-	-
Salaries & Wages	-	-	-	-	-
Total Staff Costs	0	-	-	-	-
Contracted Services	28,000	28,000	28,000	28,000	28,000
Materials, Goods, Supplies and Utilities	-	-	-	-	-
Transfers to local Boards and Agencies	79,766	84,766	108,223	99,639	99,639
Total Operational Costs	107,766	112,766	136,223	127,639	127,639
Total Expenditures	107,766	112,766	136,223	127,639	127,639
Net Revenue Over Expenditures	(101,766)	(108,766)	(132,223)	(123,639)	(123,639)
Net InterFund Transfers					
Transfer to Reserves	-	-	-	-	-
Transfers from Reserves	6,000	23,450	31,000	-	-
Capital from Operations	-	-	-	-	-
Total Interfund Transfers	6,000	23,450	31,000	-	-
Net Surplus (Deficit)	(95,766)	(85,316)	(101,223)	(123,639)	(123,639)

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LIBRARY	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	11,000	13,200	11,000	11,000	11,000
Government Transfers	-	114,874	109,874	109,874	109,874
Fines, Licenses, Permits and Penalties	149	3,500	3,500	3,500	3,500
Other income	-	12,500	29,750	6,250	6,250
Total Revenue	11,149	144,074	154,124	130,624	130,624
Expenditures					
Employee Benefits	1,702	48,982	52,902	52,902	52,902
Salaries & Wages	7,780	273,211	301,609	294,509	294,509
Total Staff Costs	9,483	322,193	354,510	347,410	347,410
Bank charges and interest	-	1,000	1,300	1,300	1,300
Contracted Services	21,281	47,966	48,550	49,550	49,550
Materials, Goods, Supplies and Utilities	10,889	40,300	63,600	63,600	63,600
Other transactions	-	-	-	-	0
Total Operational Costs	32,170	89,266	113,450	114,450	114,450
Total Expenditures	41,652	411,459	467,960	461,860	461,860
Net Revenue Over Expenditures	(30,503)	(267,385)	(313,836)	(331,236)	(331,236)
Net InterFund Transfers					
Transfer to Reserves	-	-	-	-	-
Transfers from Reserves	-	11,385	57,836	-	-
Total Interfund Transfers	-	11,385	57,836	-	-
Net Surplus (Deficit)	(30,503)	(256,000)	(256,000)	(331,236)	(331,236)

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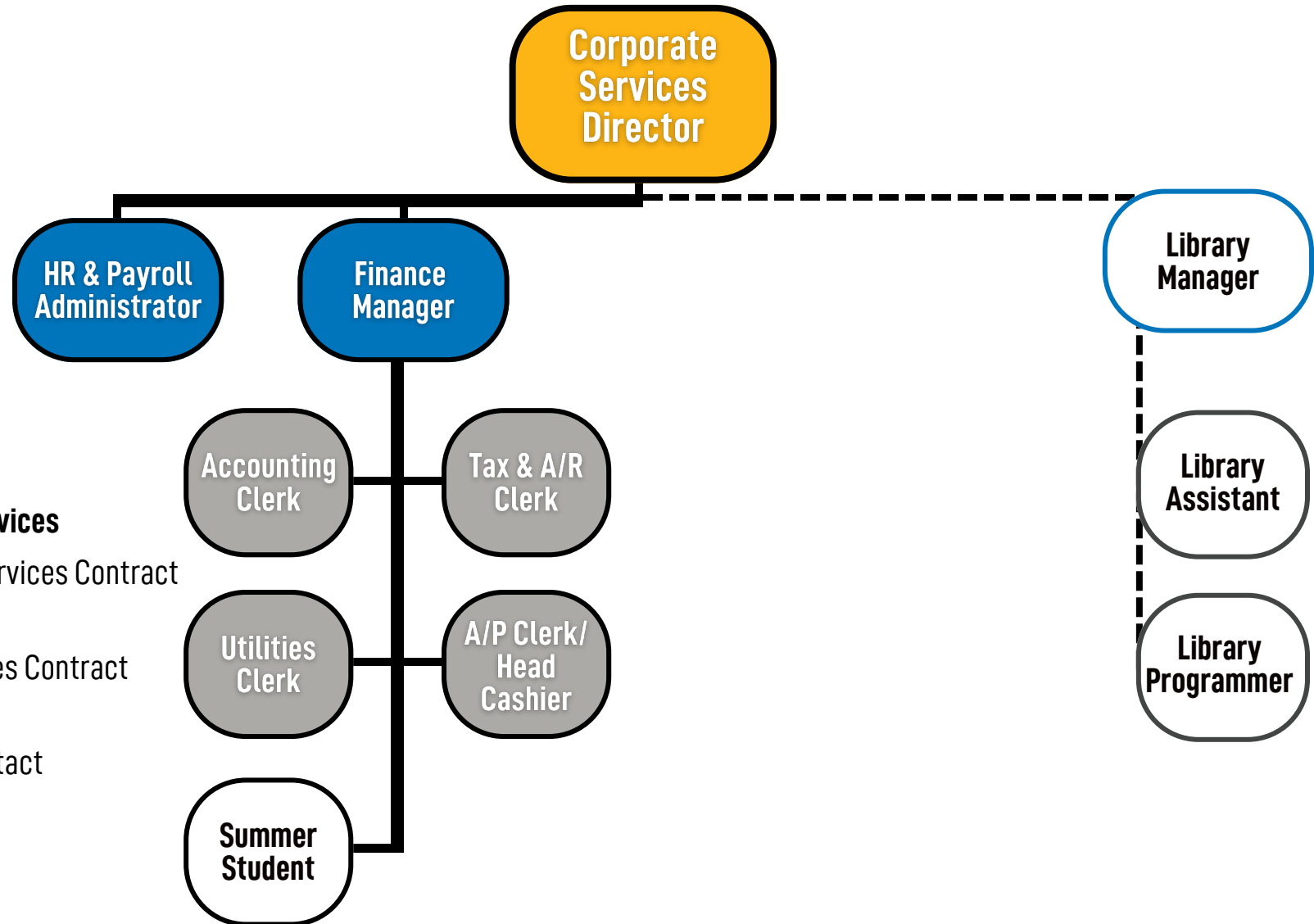
Administration



	2024	2024	2025	2026	2027
LEGISLATIVE	Actual*	Budget	Budget	Budget	Budget
Expenditures					
Employee Benefits	69,088	94,541	85,282	85,259	83,993
Salaries & Wages	215,373	271,012	286,487	290,069	291,730
Total Staff Costs	284,461	365,553	371,770	375,329	375,722
Contracted Services	13,875	15,351	15,310	16,305	15,180
Materials, Goods, Supplies and Utilities	2,661	7,000	1,500	500	500
Total Operational Costs	16,536	22,351	16,810	16,805	15,680
Total Expenditures	300,997	387,904	388,580	392,134	391,402
Net Revenue Over Expenditures	(300,997)	(387,904)	(388,580)	(392,134)	(391,402)
Net InterFund Transfers					
Transfers from Reserves	-	-	-	-	-
Total Interfund Transfers	-	-	-	-	-
Net Surplus (Deficit)	(300,997)	(387,904)	(388,580)	(392,134)	(391,402)

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Corporate Services



Contracted Services

Assessment Services Contract
Audit Contract
Banking Services Contract
Insurance
IT Services Contact
Land Leases

	2024	2024	2025	2026	2027
CORPORATE SERVICES	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	8,870	8,000	8,000	8,000	8,000
Government Transfers	-	50,533	101,106	101,106	101,106
Other income	60,932	93,700	43,400	43,400	43,400
Total Revenue	69,802	152,233	152,506	152,506	152,506
Expenditures					
Employee Benefits	118,029	152,593	154,968	157,504	159,824
Salaries & Wages	507,575	558,930	562,326	577,275	590,540
Total Staff Costs	625,604	711,523	717,294	734,779	750,364
Bank charges	32,724	27,000	28,500	28,500	28,500
Contracted Services	435,331	476,057	541,621	545,901	522,946
Materials, Goods, Supplies and Utilities	23,145	38,000	46,000	38,000	38,000
Purchases From Other Governments	472	2,000	1,000	1,000	1,000
Other transactions	579	101,000	51,000	26,000	26,000
Total Operational Costs	492,250	644,057	668,121	639,401	616,446
Total Expenditures	1,117,854	1,355,580	1,385,415	1,374,180	1,366,810
Net Revenue Over Expenditures	(1,048,052)	(1,203,347)	(1,232,909)	(1,221,674)	(1,214,304)
Net InterFund Transfers					
Transfers from Reserves	12,800	42,800	25,000	-	-
Total Interfund Transfers	12,800	42,800	25,000	-	-
Net Surplus (Deficit)	(1,035,252)	(1,160,547)	(1,207,909)	(1,221,674)	(1,214,304)

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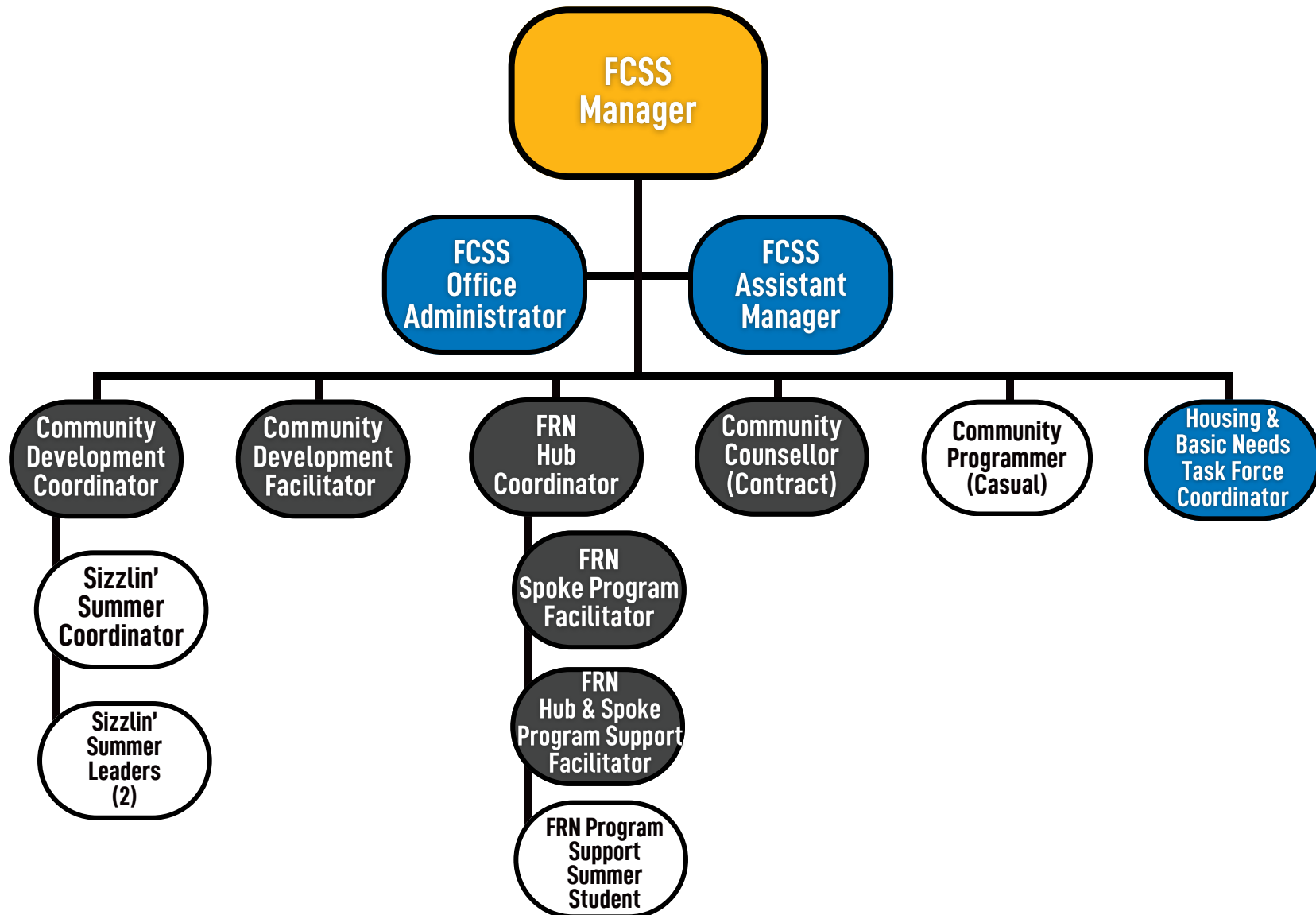
Community Engagement & Economic Development



COMMUNITY ENGAGEMENT & ECONOMIC DEVELOPMENT	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	65,037	105,000	129,000	134,000	134,000
Government Transfers	22,500	83,400	-	-	-
Investment Income	-	-	-	-	-
Franchise fees	-	-	-	-	-
Fines, Licenses, Permits and Penalties	-	-	-	-	-
Other income	6,468	3,000	3,500	3,500	2,500
Total Revenue	94,005	191,400	132,500	137,500	136,500
Expenditures					
Employee Benefits	58,951	86,363	89,517	90,399	91,184
Salaries & Wages	237,680	336,352	366,297	373,030	378,838
Total Staff Costs	296,631	422,715	455,814	463,429	470,022
Contracted Services	188,317	470,300	479,300	248,300	254,300
Materials, Goods, Supplies and Utilities	17,042	64,000	39,250	39,250	39,750
Total Operational Costs	205,359	534,300	518,550	287,550	294,050
Total Expenditures	501,989	957,015	974,364	750,979	764,072
Net Revenue Over Expenditures	(407,985)	(765,615)	(841,864)	(613,479)	(627,572)
Net InterFund Transfers					
Transfers to Reserves	(74,000)	-	-	-	-
Transfers from Reserves	- 92,500	94,000	112,500	-	-
Total Interfund Transfers	(74,000)	94,000	112,500	-	-
	(92,500)				
Net Surplus (Deficit)	(481,985)	(671,615)	(729,364)	(613,479)	(627,572)

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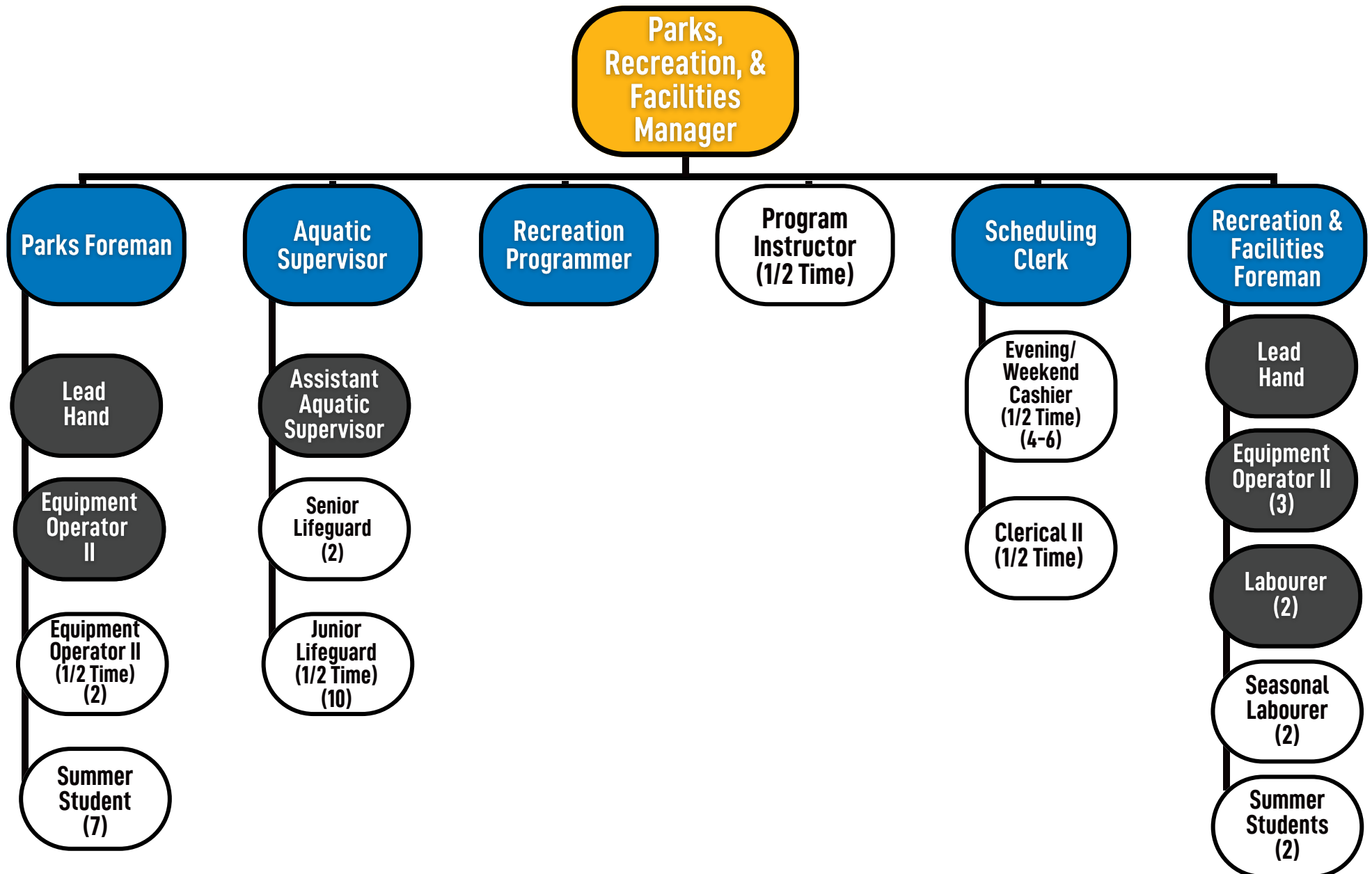
Family & Community Support Services



FCSS	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	9,789	12,200	12,200	12,200	12,200
Government Transfers	521,472	609,485	534,258	505,927	455,022
Other income	3,990	33,300	104,050	104,050	66,200
Total Revenue	535,251	654,985	650,508	622,177	533,422
Expenditures					
Employee Benefits	75,502	128,985	130,865	131,812	125,736
Salaries & Wages	351,920	540,462	529,767	535,823	540,070
Total Staff Costs	427,421	669,448	660,632	667,635	665,806
Contracted Services	38,824	122,676	94,468	91,968	33,800
Materials, Goods, Supplies and Utilities	31,593	55,922	53,517	53,562	28,850
Transfers to local Boards and Agencies	0	1,000	1,000	1,000	1,000
Total Operational Costs	70,417	179,598	148,985	146,530	63,650
Total Expenditures	497,838	849,046	809,617	814,165	729,456
Net Operating deficit	37,412	(194,061)	(159,109)	(191,988)	(196,034)
Net InterFund Transfers					
Transfer to Reserves	-	-	-	-	-
Transfers from Reserves	-	27,675	13,900	-	-
Total Interfund Transfers	-	27,675	13,900	-	-
Net Surplus (Deficit)	37,412	(166,386)	(145,209)	(191,988)	(196,034)

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Parks, Recreation, & Facilities



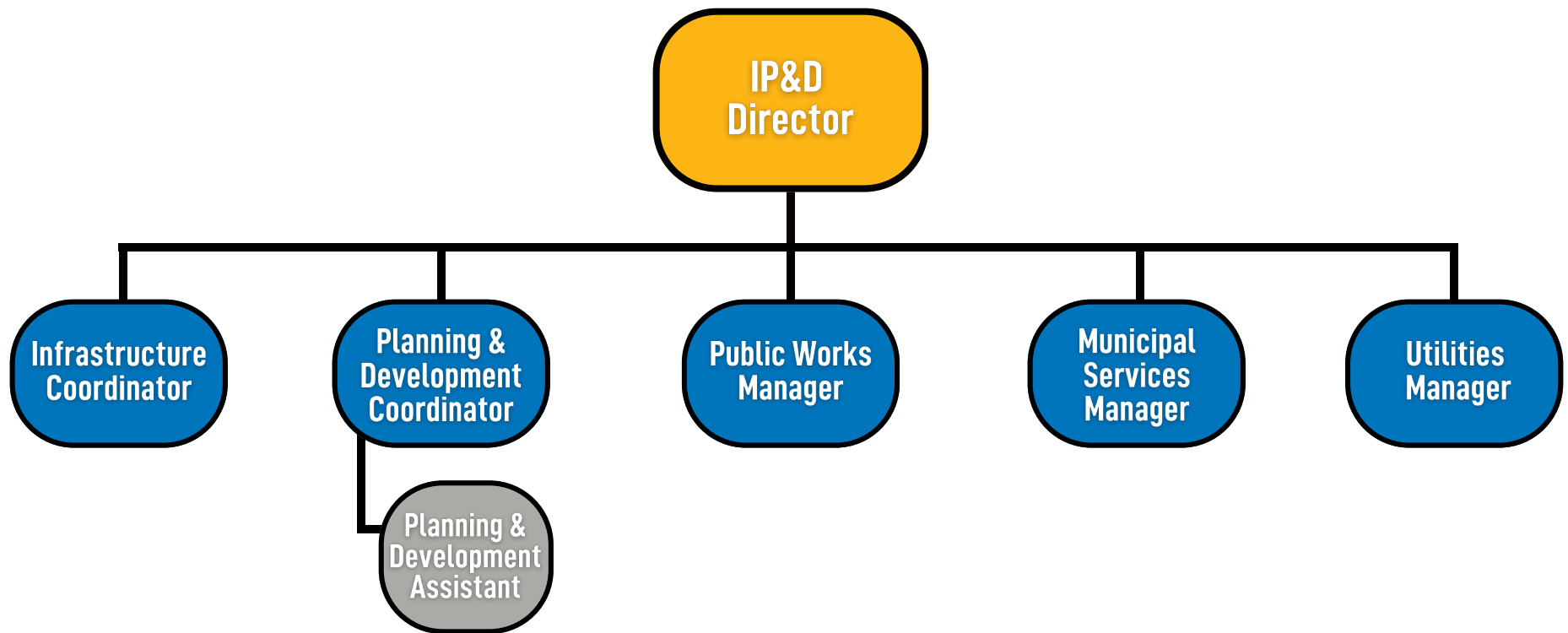
	2024	2024	2025	2026	2027
PARKS & RECREATION	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	175,398	183,100	236,900	236,900	236,900
Government Transfers	50,863	324,200	309,500	309,500	309,500
Other income	21,969	256,250	263,800	263,800	263,800
Total Revenue	248,229	763,550	810,200	810,200	810,200
Expenditures					
Employee Benefits	245,701	278,174	280,366	283,833	286,944
Salaries & Wages	1,244,879	1,117,908	1,178,374	1,201,861	1,222,396
Total Staff Costs	1,490,581	1,396,081	1,458,740	1,485,694	1,509,340
Contracted Services	406,170	431,165	422,695	387,695	402,695
Materials, Goods, Supplies and Utilities	440,582	541,100	516,850	516,850	516,850
Interest on long-term debt	5,159	11,110	10,300	9,468	8,612
Total Operational Costs	851,911	983,375	949,845	914,013	928,157
Total Expenditures	2,342,491	2,379,456	2,408,585	2,399,707	2,437,497
Net Revenue Over Expenditures	(2,094,262)	(1,615,906)	(1,598,385)	(1,589,507)	(1,627,297)
Net InterFund Transfers					
Debt Repayment	(14,094)	(28,387)	(29,196)	(30,029)	(30,885)
Transfer to Reserves	(66,000)	(66,000)	(55,000)	(55,000)	(55,000)
Transfers from Reserves	32,500	88,400	50,000	-	-
Capital from Operations	(109,592)	(70,000)	-	-	-
Total Interfund Transfers	(157,186)	(75,987)	(34,196)	(85,029)	(85,885)
Net Surplus (Deficit)	(2,251,448)	(1,691,893)	(1,632,581)	(1,674,536)	(1,713,181)

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	2024	2024	2025	2026	2027
FACILITIES	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	122,196	290,363	276,986	223,194	205,479
Government Transfers	-	-	-	-	-
Other income	41,626	28,500	70,000	126,000	143,715
Total Revenue	163,822	318,863	346,986	349,194	349,194
Expenditures					
Employee Benefits	29,766	48,339	48,917	49,604	50,183
Salaries & Wages	126,762	165,751	179,539	183,735	187,060
Total Staff Costs	156,528	214,090	228,455	233,339	237,243
Contracted Services	317,048	519,887	635,653	472,653	470,853
Materials, Goods, Supplies and Utilities	316,420	431,140	436,330	423,330	400,830
Interest on long-term debt	13,455	185,128	179,119	172,926	166,532
Total Operational Costs	646,923	1,136,155	1,251,102	1,068,909	1,038,215
Total Expenditures	803,450	1,350,245	1,479,557	1,302,248	1,275,458
Net Revenue Over Expenditures	(639,629)	(1,031,382)	(1,132,571)	(953,054)	(926,264)
Net InterFund Transfers					
Debt Repayment	(62,317)	(191,863)	(197,871)	(204,068)	(210,461)
Transfer to Reserves	-	(10,000)	(10,000)	(10,000)	(10,000)
Transfers from Reserves	-	-	108,000	-	-
Capital from Operations	(14,340)	(16,000)	-	-	-
Total Interfund Transfers	(76,657)	(217,863)	(99,871)	(214,068)	(220,461)
Net Surplus (Deficit)	(716,286)	(1,249,245)	(1,232,443)	(1,167,122)	(1,146,724)

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Infrastructure, Planning, & Development



INFRASTRUCTURE, PLANNING & DEVELOPMENT	2024 Actual*	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	3,175,938	3,710,650	3,970,800	4,022,550	4,075,572
Government Transfers	157,716	94,602	85,296	86,508	87,738
Fines, Licenses, Permits and Penalties	68,309	76,000	76,000	76,000	76,000
Other income	104,856	49,450	154,951	155,313	155,685
Total Revenue	3,506,819	3,930,702	4,287,047	4,340,370	4,394,995
Expenditures					
Employee Benefits	486,758	636,480	667,105	665,281	672,058
Salaries & Wages	1,921,966	2,493,512	2,600,151	2,643,826	2,686,662
Total Staff Costs	2,408,724	3,129,992	3,267,255	3,309,107	3,358,720
Contracted Services	961,299	884,536	1,170,118	1,099,148	991,095
Materials, Goods, Supplies and Utilities	2,026,224	2,479,350	2,579,900	2,611,637	2,608,958
Interest on long-term debt	121,299	116,111	103,744	90,961	78,690
Other transactions	5,248	800	750	700	700
Total Operational Costs	3,114,068	3,481,047	3,854,763	3,802,698	3,679,697
Total Expenditures	5,522,793	6,611,039	7,122,018	7,111,805	7,038,417
Net Revenue Over Expenditures	(2,015,974)	(2,680,337)	(2,834,971)	(2,771,435)	(2,643,423)
Net InterFund Transfers					
Debt Repayment	(237,396)	(391,855)	(404,221)	(417,005)	(265,522)
Transfer to Reserves	(310,785)	(310,000)	(315,000)	(585,000)	(585,000)
Transfers from Reserves	8,270	272,500	417,450	510,000	60,000
Capital from Operations	(72,283)	(82,700)	(641,642)	(1,248,000)	(475,000)
Total Interfund Transfers	(612,194)	(512,055)	(943,413)	(1,740,005)	(1,265,522)
Net Surplus (Deficit)	(2,628,167)	(3,192,392)	(3,778,384)	(4,511,440)	(3,908,945)

*2024 Actual YTD totals are as of October 31, 2024 and are not representative of year-end totals

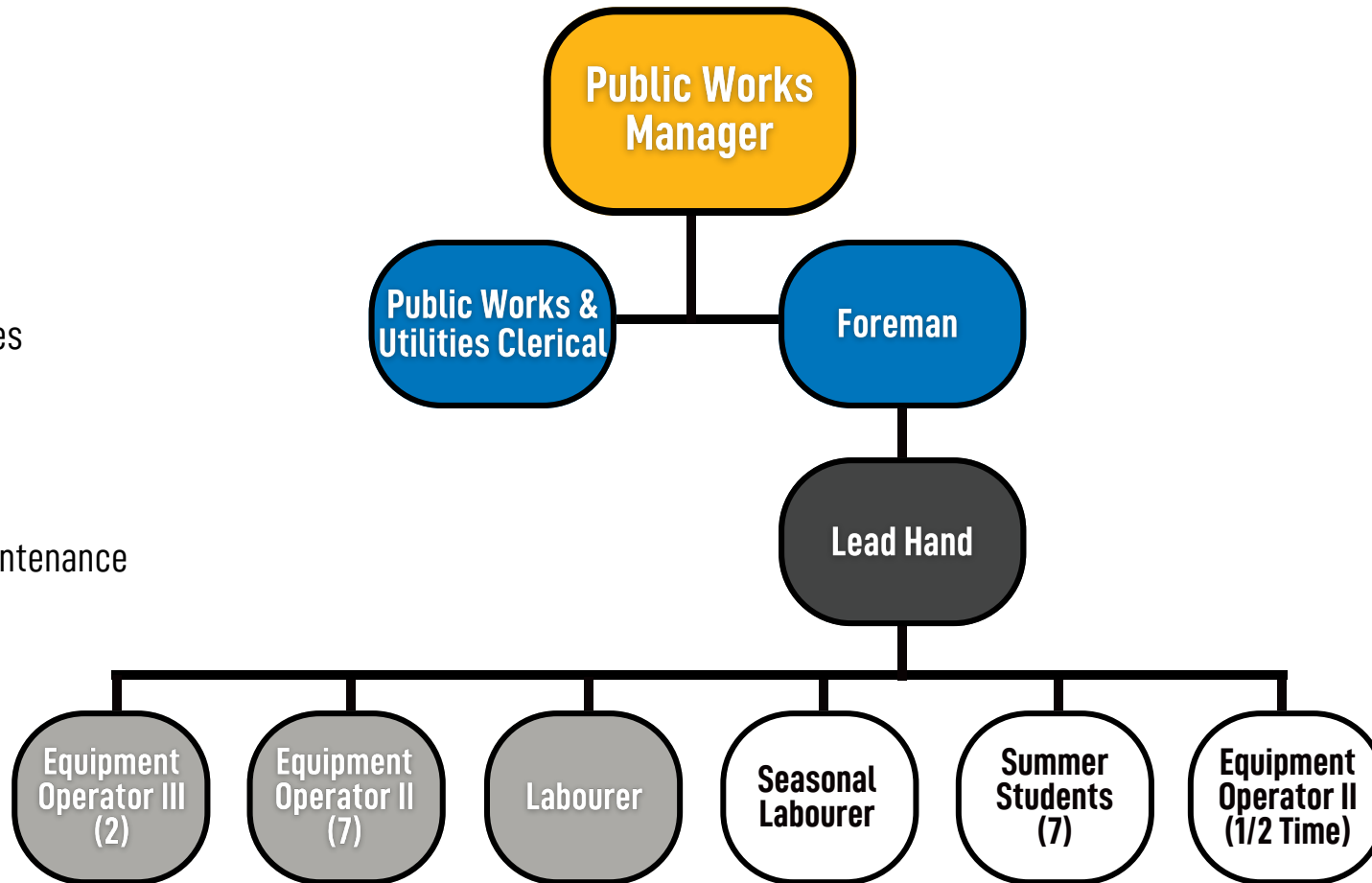
	2024	2024	2025	2026	2027
PLANNING	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	1,200	1,400	1,300	1,300	1,300
Fines, Licenses, Permits and Penalties	68,309	76,000	76,000	76,000	76,000
Other income	3,580	1,500	1,500	1,500	1,500
Total Revenue	73,089	78,900	78,800	78,800	78,800
Expenditures					
Employee Benefits	83,206	43,870	41,349	41,967	42,583
Salaries & Wages	237,268	117,294	114,830	118,548	122,256
Total Staff Costs	320,475	161,165	156,179	160,515	164,839
Contracted Services	281,615	33,800	23,650	23,650	23,650
Materials, Goods, Supplies and Utilities	104,632	8,700	10,200	6,700	6,700
Purchases From Other Governments	221	250	250	250	250
Other transactions	1,786	-	-	-	-
Total Operational Costs	388,255	42,750	34,100	30,600	30,600
Total Expenditures	708,729	203,915	190,279	191,115	195,439
Net Revenue Over Expenditures	(635,640)	(125,015)	(111,479)	(112,315)	(116,639)
Net InterFund Transfers					
Transfer to Reserves	(2,450)	-	-	-	-
Transfers from Reserves	8,270	10,000	2,450	-	-
Total Interfund Transfers	5,820	10,000	2,450	-	-
Net Surplus (Deficit)	(629,820)	(115,015)	(109,029)	(112,315)	(116,639)

*2024 Actual YTD totals are as of October 31, 2024 and are not representative of year-end totals

Public Works

Responsible for:

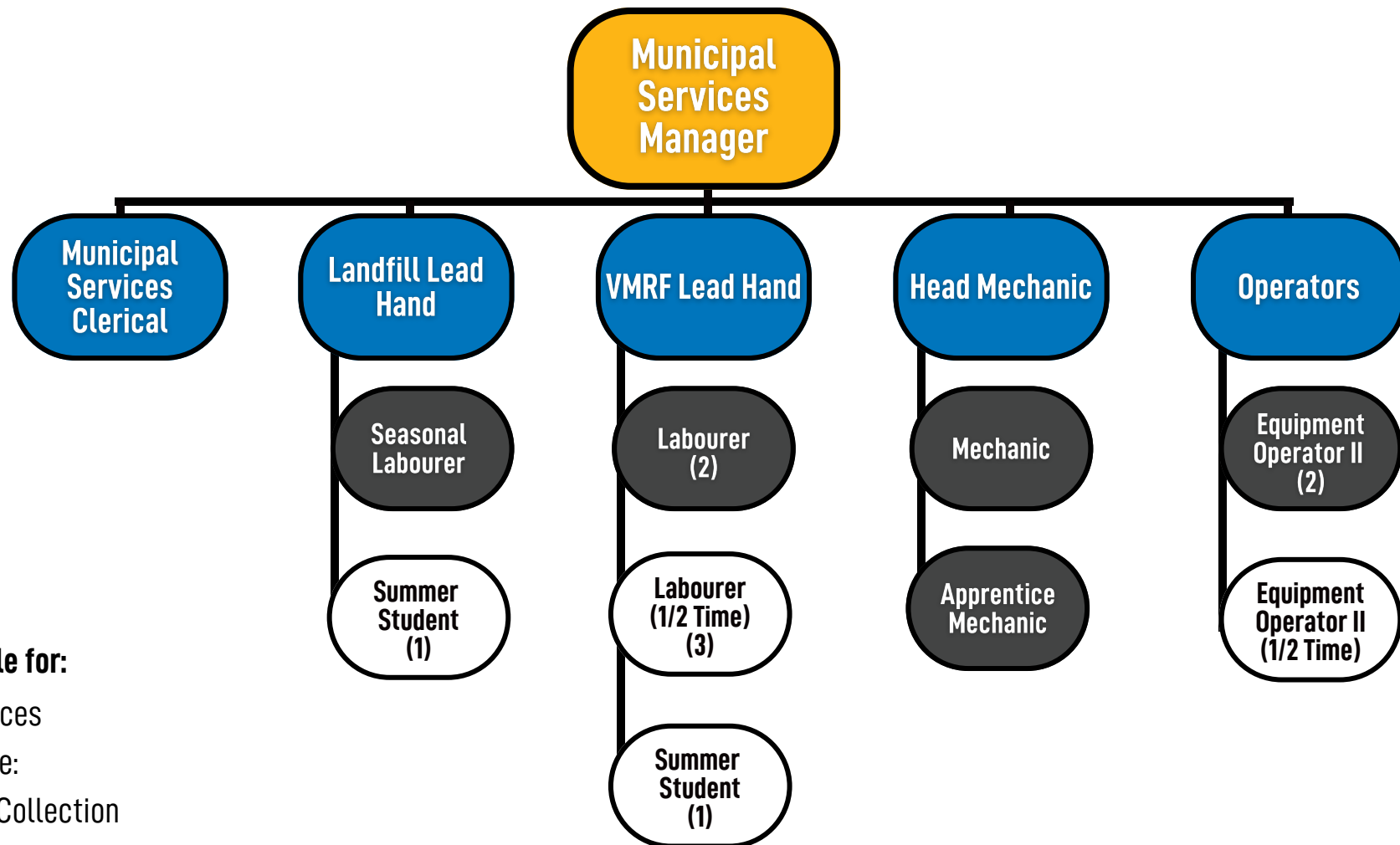
Roads
Municipal Properties
Airport
Storm Sewer
Cemetery
Water & Sewer Maintenance



	2024		2025	2026	2027
PUBLIC WORKS	Actual*	2024 Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	370,813	435,000	430,000	430,000	430,000
Government Transfers	-	15,000	4,500	4,500	4,500
Other income	82,678	16,700	22,051	22,413	22,785
Total Revenue	453,490	466,700	456,552	456,915	457,288
Expenditures					
Employee Benefits	131,515	191,809	211,345	210,686	212,830
Salaries & Wages	585,249	780,821	820,018	834,162	848,328
Total Staff Costs	716,764	972,631	1,031,363	1,044,848	1,061,157
Contracted Services	336,368	344,040	475,800	437,100	404,100
Materials, Goods, Supplies and Utilities	743,549	880,050	817,900	848,922	825,247
Interest on long-term debt	116,470	23,870	18,139	12,230	7,077
Other transactions	378	-	-	-	-
Total Operational Costs	1,196,765	1,247,960	1,311,839	1,298,252	1,236,424
Total Expenditures	1,913,530	2,220,591	2,343,202	2,343,100	2,297,581
Net Revenue Over Expenditures	(1,460,039)	(1,753,891)	(1,886,650)	(1,886,186)	(1,840,293)
Net InterFund Transfers					
Debt Repayment	(219,635)	(202,718)	(208,449)	(214,359)	(55,758)
Transfer to Reserves	(175,000)	(180,000)	(185,000)	(455,000)	(455,000)
Transfers from Reserves	-	211,686	309,186	-	-
Capital from Operations	(54,523)	(65,000)	(413,642)	(705,000)	(178,000)
Total Interfund Transfers	(449,158)	(236,032)	(497,905)	(1,374,359)	(688,758)
Net Surplus (Deficit)	(1,909,197)	(1,989,923)	(2,384,555)	(3,260,545)	(2,529,051)

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Municipal Services



Responsible for:

Fleet Services

Solid Waste:

Garbage Collection

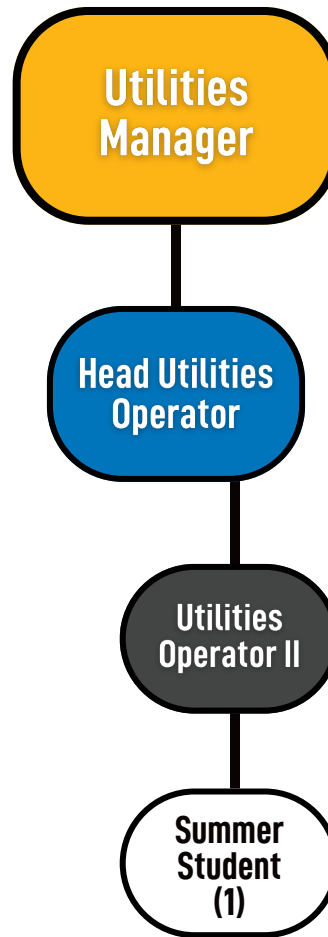
Landfill

Recycling

	2024	2024	2025	2026	2027
MUNICIPAL SERVICES	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	770,495	924,000	929,000	929,000	929,000
Government Transfers	157,716	79,602	80,796	82,008	83,238
Other income	5,188	31,250	131,400	131,400	131,400
Total Revenue	933,399	1,034,852	1,141,196	1,142,408	1,143,638
Expenditures					
Employee Benefits	142,550	260,161	264,198	264,793	266,496
Salaries & Wages	579,490	1,068,748	1,112,440	1,123,686	1,134,022
Total Staff Costs	722,040	1,328,909	1,376,638	1,388,479	1,400,518
Contracted Services	183,943	168,046	189,668	216,898	177,845
Materials, Goods, Supplies and Utilities	250,901	290,600	223,800	225,600	223,800
Other transactions	822	600	550	500	500
Total Operational Costs	435,665	459,246	414,018	442,998	402,145
Total Expenditures	1,157,705	1,788,155	1,790,656	1,831,477	1,802,663
Net Revenue Over Expenditures	(224,306)	(753,303)	(649,460)	(689,069)	(659,025)
Net InterFund Transfers					
Transfer to Reserves	(133,335)	(130,000)	(130,000)	(130,000)	(130,000)
Transfers from Reserves	-	-	120,000	450,000	60,000
Capital from Operations	(17,760)	(17,700)	(161,000)	(478,000)	(297,000)
Total Interfund Transfers	(151,095)	(147,700)	(171,000)	(158,000)	(367,000)
Net Surplus (Deficit)	(375,400)	(901,003)	(820,460)	(847,069)	(1,026,025)

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Utilities



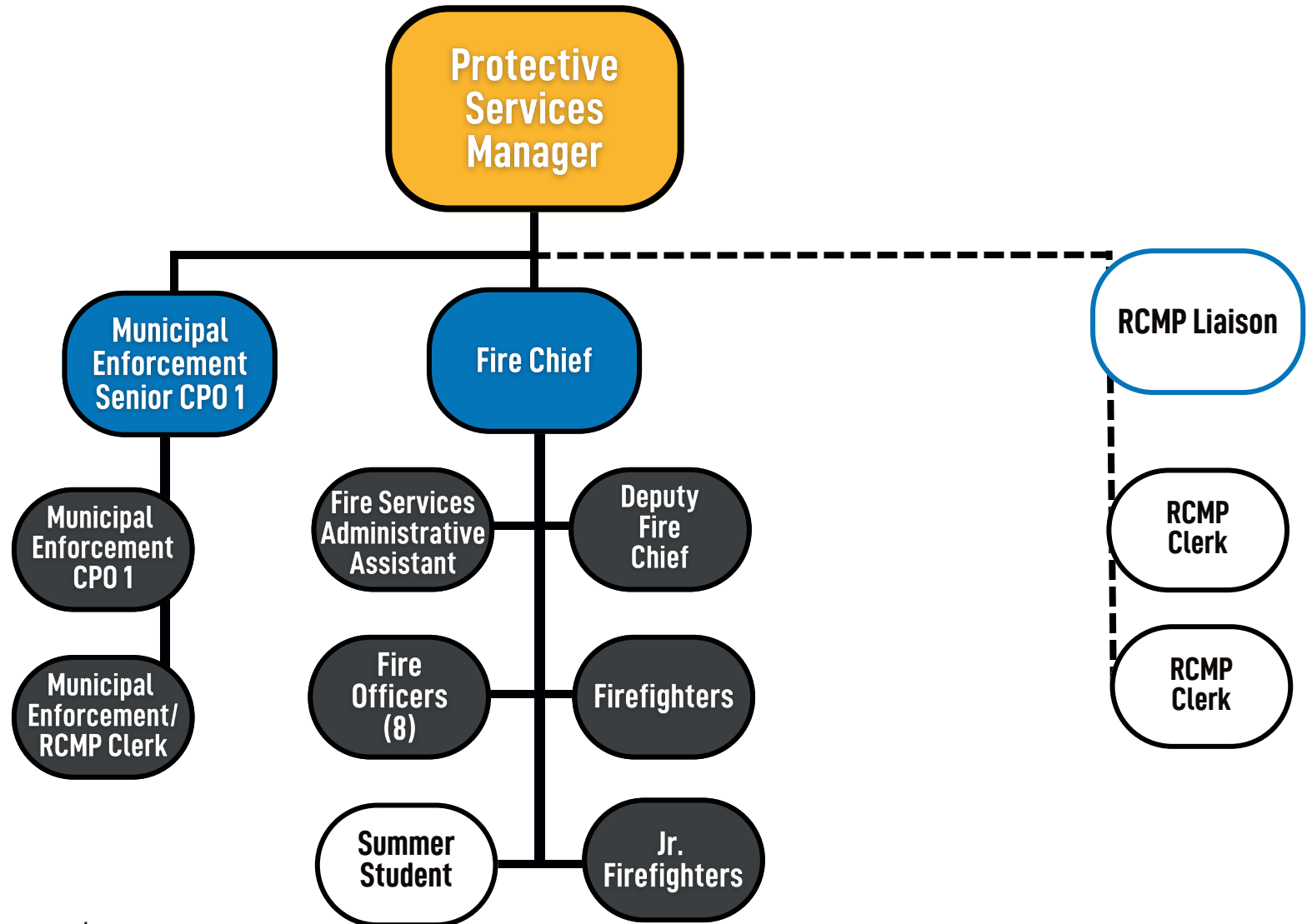
Responsible for:

Water Operations
Sanitary Sewer Operations
Water Services Contracts

	2024	2024	2025	2026	2027
UTILITIES	Actual*	Budget	Budget	Budget	Budget
Revenue					
User fees and sales of goods and services	2,018,266	2,289,500	2,610,500	2,662,250	2,715,272
Other income	13,410	-	-	-	-
Total Revenue	2,031,677	2,289,500	2,610,500	2,662,250	2,715,272
Expenditures					
Employee Benefits	129,487	119,988	150,212	147,834	150,149
Salaries & Wages	519,959	524,426	552,863	567,430	582,057
Total Staff Costs	649,446	644,414	703,075	715,265	732,206
Bank charges and interest					
Contracted Services	159,373	223,100	481,000	421,500	385,500
Materials, Goods, Supplies and Utilities	927,142	1,284,800	1,528,000	1,530,415	1,553,212
Interest on long-term debt	2,742	11,724	8,601	6,934	5,193
Other transactions	2,262	200	200	200	200
Total Operational Costs	1,091,519	1,519,824	2,017,801	1,959,049	1,944,105
Total Expenditures	1,740,964	2,164,238	2,720,876	2,674,314	2,676,311
Net Revenue Over Expenditures	290,713	125,262	(110,376)	(12,064)	38,960
Net InterFund Transfers					
Debt Repayment	(10,087)	(34,385)	(37,508)	(39,175)	(40,916)
Transfer to Reserves	-	-	-	-	-
Transfers from Reserves	-	-	-	-	-
Capital from Operations	-	-	-	(65,000)	-
Total Interfund Transfers	(10,087)	(34,385)	(37,508)	(104,175)	(40,916)
Net Surplus (Deficit)	280,626	90,877	(147,884)	(116,239)	(1,955)

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Protective Services



Responsible for:

Emergency Management

Occupational Health & Safety

SAFETY & EMERGENCY MANAGEMENT					
	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	-	-	-	-	-
Government Transfers	-	-	-	-	-
Fines, Licenses, Permits and Penalties	-	-	-	-	-
Other income	-	-	5,000	-	-
Total Revenue	-	-	5,000	-	-
Expenditures					
Employee Benefits	6,540	-	-	-	-
Salaries & Wages	18,006	39,755	39,415	42,680	43,470
Total Staff Costs	24,546	39,755	39,415	42,680	43,470
Contracted Services	5,096	14,700	25,000	21,200	21,200
Materials, Goods, Supplies and Utilities	4,324	5,000	6,700	7,700	9,700
Purchases From Other Governments	-	-	-	-	-
Interest on long-term debt	-	-	-	-	-
Transfers to local Boards and Agencies	-	-	-	-	-
Other transactions	-	-	-	-	-
Total Operational Costs	9,420	19,700	31,700	28,900	30,900
Total Expenditures	33,967	59,455	71,115	71,580	74,370
Net Operating deficit	(33,967)	(59,455)	(66,115)	(71,580)	(74,370)
Net InterFund Transfers					
Debt Repayment	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfers from Reserves	-	13,000	-	-	-
Capital from Operations	-	-	-	-	-
Total Interfund Transfers	-	13,000	-	-	-
Net Surplus (Deficit)	(33,967)	(46,455)	(66,115)	(71,580)	(74,370)

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FIRE	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	248,863	110,000	110,000	110,000	110,000
Government Transfers	66,740	80,760	81,760	81,760	81,760
Fines, Licenses, Permits and Penalties	575	-	-	15,000	-
Other income	74,093	10,750	750	750	750
Total Revenue	390,271	201,510	192,510	207,510	192,510
Expenditures					
Employee Benefits	62,480	63,713	67,374	101,876	104,146
Salaries & Wages	350,528	318,943	329,769	334,268	338,897
Total Staff Costs	413,008	382,656	397,143	436,145	443,043
Contracted Services	75,061	102,054	113,156	115,156	117,156
Materials, Goods, Supplies and Utilities	173,209	172,685	186,535	134,750	129,750
Purchases From Other Governments	-	-	-	-	-
Interest on long-term debt	1,709	2,532	1,421	287	-
Transfers to local Boards and Agencies	-	-	-	-	-
Other transactions	425	-	-	-	-
Total Operational Costs	250,404	277,271	301,112	250,193	246,906
Total Expenditures	663,412	659,927	698,255	686,338	689,949
Net Operating deficit	(273,141)	(458,417)	(505,745)	(478,828)	(497,439)
Net InterFund Transfers					
Debt Repayment	(53,110)	(53,110)	(54,220)	(27,534)	-
Transfer to Reserves	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
Transfers from Reserves	-	-	-	-	-
Capital from Operations	-	-	-	-	-
Total Interfund Transfers	(133,110)	(133,110)	(134,220)	(107,534)	(80,000)
Net Surplus (Deficit)	(406,251)	(591,527)	(639,965)	(586,362)	(577,439)

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POLICING	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	6,370	8,400	8,400	8,400	8,400
Government Transfers	-	345,664	345,664	345,664	345,664
Fines, Licenses, Permits and Penalties	30,623	45,000	45,000	45,000	45,000
Other income	-	-	-	-	-
Total Revenue	36,993	399,064	399,064	399,064	399,064
Expenditures					
Employee Benefits	31,307	50,821	51,874	51,874	51,874
Salaries & Wages	97,946	147,173	150,852	150,852	150,852
Total Staff Costs	129,253	197,994	202,726	202,726	202,726
Contracted Services	6,695	8,615	8,615	8,615	-
Materials, Goods, Supplies and Utilities	-	200	200	200	-
Purchases From Other Governments	485,234	1,455,579	1,507,414	1,538,488	1,538,488
Interest on long-term debt	-	-	-	-	-
Transfers to local Boards and Agencies	-	-	-	-	-
Other transactions	-	-	-	-	-
Total Operational Costs	491,929	1,464,394	1,516,229	1,547,303	1,538,488
Total Expenditures	621,182	1,662,388	1,718,955	1,750,029	1,741,214
Net Operating deficit	(584,189)	(1,263,324)	(1,319,891)	(1,350,965)	(1,342,150)
Net InterFund Transfers					
Debt Repayment	-	-	-	-	-
Transfer to Reserves	(200,555)	-	-	-	-
Transfers from Reserves	-	-	367,097	-	-
Capital from Operations	-	-	-	-	-
Total Interfund Transfers	(200,555)	-	367,097	-	-
Net Surplus (Deficit)	(784,744)	(1,263,324)	(952,794)	(1,350,965)	(1,342,150)

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MUNICIPAL ENFORCEMENT					
	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenue					
User fees and sales of goods and services	161,300	93,024	144,338	147,459	147,459
Government Transfers	-	-	-	-	-
Fines, Licenses, Permits and Penalties	15,650	14,000	15,000	15,000	15,000
Other income	315	12,500	12,500	12,500	12,500
Total Revenue	177,265	119,524	171,838	174,959	174,959
Expenditures					
Employee Benefits	140,847	70,784	69,329	70,268	71,209
Salaries & Wages	158,038	250,746	249,529	256,129	262,752
Total Staff Costs	298,885	321,530	318,858	326,397	333,962
Contracted Services	35,939	57,346	56,136	57,500	58,300
Materials, Goods, Supplies and Utilities	27,104	21,000	31,950	22,750	26,250
Purchases From Other Governments	-	-	-	-	-
Interest on long-term debt	-	-	-	-	-
Transfers to local Boards and Agencies	-	-	-	-	-
Other transactions	1,823	-	-	-	-
Total Operational Costs	64,865	78,346	88,086	80,250	84,550
Total Expenditures	363,750	399,876	406,944	406,647	418,512
Net Operating deficit	(186,485)	(280,352)	(235,106)	(231,688)	(243,553)
Net InterFund Transfers					
Debt Repayment	-	-	-	-	-
Transfer to Reserves	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Transfers from Reserves	-	20,000	-	-	-
Capital from Operations	-	-	-	-	-
Total Interfund Transfers	(20,000)	-	(20,000)	(20,000)	(20,000)
Net Surplus (Deficit)	(206,485)	(280,352)	(255,106)	(251,688)	(263,553)

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REPLACEMENT PROJECTS - 2025

DEPARTMENT/AREA	DESCRIPTION	COST	FUNDED	FUNDED FROM	TAX
			FROM GRANT REVENUE	OPERATING RESERVE	
Community Engagement & Economic Dev	Wayfinding Project	150,000	-	95,000	55,000
Community Engagement & Economic Dev	Banner Replacement	6,000	-	-	6,000
Fire	Patches, Logo, Uniforms	6,000	-	-	6,000
Parks	Repair & Refresh Parks	50,000	-	-	50,000
Facilities	Social Centre Replacement Projects	50,000	-	-	50,000
Facilities	Unspecified Replacement Projects	50,000	-	-	50,000
Facilities	Security Camera Upgrade	40,000	-	-	40,000
Fire Hall Facility	Ceiling Fan Installation	15,000	-	-	15,000
Post Office Facility	Front Stair Replacement/Boiler	13,000	-	-	13,000
Roads	Local Asphalt Repairs	100,000	-	-	100,000
TOTAL REPLACEMENT PROJECTS		480,000	-	95,000	385,000



5 YEAR **CAPITAL PLAN**

2025 CAPITAL FUNDING SOURCES

DEPARTMENT	DESCRIPTION	COST	GRANT FUNDED	RESERVE FUNDED	DEBENTURE FUNDED	TAX FUNDED CAPITAL
Fire (PY)	Replace Engine 1	820,000	-	820,000	-	-
Garbage (PY)	Solid Waste Truck	480,000	480,000	-	-	-
Roads	Skid Steer	90,000	-	-	-	90,000
Roads	Rubber Tire Backhoe	275,000	275,000	-	-	-
Municipal Services	1/2 Ton	60,000	-	60,000	-	-
Municipal Services	Shop Hotsy	25,000	-	-	-	25,000
Landfill	Bale Attachment	6,000	-	-	-	6,000
Recycling	Bulb Eater	10,000	-	-	-	10,000
Sanitary	Sewer Cleaning Truck	510,000	510,000	-	-	-
Sanitary	Televising Unit	22,000	-	-	-	22,000
Parks & Rec	1/2 Ton	60,000	-	60,000	-	-
Water	Bulk Water Operating System	45,000	-	-	-	45,000
Cemetery	Orthodox Runner	12,000	-	-	-	12,000
Airport	Runway Overlay	1,139,000	854,000	285,000	-	-
Roads	Pave Cold Mix Roads	110,000	110,000	-	-	-
Roads	Hiway Avenue East	689,000	662,358	-	-	26,642
TOTAL CAPITAL FUNDING		4,353,000	2,891,358	1,225,000	-	236,642

5 YEAR CAPITAL PLAN		2025	2026	2027	2028	2029
Fire (PY)	Fire Truck	820,000				
Garbage (PY)	Solid Waste Truck	480,000				
Roads	Skid Steer	90,000				
Roads	Rubber Tire Backhoe	275,000				
Municipal Services	1/2 Ton	60,000				
Municipal Services	Shop Hotsy	25,000				
Landfill	Bale Attachment	6,000				
Recycling	Bulb Eater	10,000				
Sanitary	Sewer Cleaning Truck	510,000				
Sanitary	Televising Unit	22,000				
Parks & Rec	1/2 Ton	60,000				
Water	Bulk Water Operating System	45,000				
Cemetery	Orthodox Runner	12,000				
Airport	Airport Overlay	1,139,000				
Roads	Pave Cold Mix Roads	110,000				
Roads	Hiway Avenue East	689,000				
Municipal Services	A/C Machine		10,000			
Municipal Enforcement	1/2 Ton		85,000			
Roads	Single Axle Gravel Truck		180,000			
Roads	Equipment Storage Building		2,000,000			
Roads	Articulating Plow Blade		50,000			
Roads	Packer Attachment		45,000			
Roads	Spray Patch Machine		145,000			
Roads	Used Smooth Drum Packer		90,000			
Utilities	1/2 Ton		60,000			
Landfill	Fence Replacement		25,000			
Landfill	Crawler Loader		450,000			
Recycling	Paint Recycling Building		18,000			
Sanitary	NW Sewer Lift Building		70,000			
Roads	45A Avenue - 53 Street		913,000			
Fire	Command			100,000		
Arena	Ice Resurfacer			165,000		
Roads	Hot Pour Machine			100,000		
Cemetery	Backhoe			95,000		
Landfill	1/2 Ton			60,000		
Recycling	Highway Truck			237,000		
Parks & Rec	1/2 Ton			60,000		
Storm	Storm Sewer 54 St			78,000		
Roads	43 Avenue- 50-52 street			1,130,000		
Fire	Tender 4				850,000	
Roads	Skid Steer				90,000	
Roads	Hydrovac Truck				700,000	
Roads	43 Ave 49-50 Street				482,000	
Roads	51 Street 43-44 Avenue				990,000	
Roads	1/2 Ton					60,000
Roads	Grader					600,000
Roads	Foxview Part 2, Phase 2					1,136,000
TOTAL		4,353,000	4,141,000	2,025,000	3,112,000	1,796,000
FUNDED BY						
Capital Grants		2,891,358	983,000	1,130,000	1,472,000	1,736,000
Operating Funds		236,642	2,563,000	510,000	90,000	-
Reserves		1,225,000	595,000	385,000	1,550,000	60,000
Debenture		-		-	-	-
TOTAL		4,353,000	4,141,000	2,025,000	3,112,000	1,796,000